

## Severe financial times caused by income losses

The IoP is facing dire financial times, with a deficit for 2009/10 of £3.4 million. Three major income losses have led to the extraordinary large financial shortfall. The first is a cut in the HEFCE (Higher Education Funding Council for England) annual grant for teaching worth £800,000. HEFCE has recalculated and reduced the number of postgraduate places it funds after taking away the number of students who already have equivalent level qualifications (ELQ students) who were on the IoP's books during 2005/06. This formula was adopted to implement a government-led decision to prioritise financial support for new entrants to higher education.

The second ingredient of the deficit is nearly £1 million lost in research income. In common with other top-graded institutions, the IoP has, until this year, received extra funding from the government to reward the achievement of a 5\* rating in two consecutive RAEs (Research Assessment Exercises), under the old system. That money has now ceased alongside the single-point quality rating, replaced by a quality profile that was used for the first time in RAE2008. Even though the main HEFCE research grant increased by 17 per cent this year, that gain has been cancelled by the loss of this additional revenue.

The biggest financial loss, however, is money taken away from the IoP and reallocated to

the School of Medicine by King's College London. 'As a result of a data collection exercise carried out by the Health Schools division last year, we have lost £1.5 million of undergraduate teaching money,' said Director of Finance Stuart Ryland. The money was originally allocated to the IoP's budget some years ago to accompany teams of researchers who transferred here from the School of Medicine.

Senior managers are now working on plans to increase income over coming years: the most significant is a proposal to expand teaching programmes and introduce new courses, said Stuart. At the same time, all IoP activity – teaching and research – will be scrutinised to make sure work undertaken is cost-effective, and support services will be reviewed to ensure they are being delivered in the most efficient way.

## Penultimate Viewpoint

This is the penultimate issue of *Viewpoint*: it will be published for the last time in July. The decision to end the internal publication has been taken in line with the need to find savings to work towards meeting the IoP's £3.4 million deficit. 'When we have reviewed all our business activities and have a clear plan for sorting our finances, we will revisit internal communication,' said Institute Secretary Richard Barnard.

## Plans to expand teaching and launch new courses

Senior managers are formulating plans to increase the amount of teaching space to enable existing programmes to expand and new courses to be launched.

In the longer term, this could include refurbishing the Wolfson Lecture Theatre to make it a flexible space, fit for both lectures and smaller group teaching, and converting the maintenance rooms on the ground floor when the new boiler has been installed. In addition, space currently occupied by portacabins in the quadrant and by the Maudsley turnstile could be claimed for teaching.

A small group set up by Institute Secretary Richard Barnard is considering proposals for the future, but in the meantime there are a raft of recommendations to increase space available to taught programmes as soon as possible. These include more use of rooms in the Weston Education Centre across the road; temporary use of the portacabins by the Maudsley turnstile; minor modifications to existing rooms to accommodate

extra seats; and the installation of data projectors and other equipment.

Expanding the teaching programme is one way of boosting income and helping to meet the IoP's deficit: lack of teaching space has prevented some programmes from recruiting more students and barred the development of new courses, said Richard. 'If we are to expand our teaching programmes, we need larger teaching rooms, capable of accommodating 25 students or more,' he said, 'and space that can be used flexibly – for lectures, for workshops, for smaller groups and for tutorials.'

'We have invested in research over recent years, and now is the time to invest in teaching.'

## WHAT'S ON...

Celebrate the summer with IoP colleagues on Thursday 16 July. The Student Forum is organising an early evening party with sports and BBQ. Email [lorna.taylor@iop.kcl.ac.uk](mailto:lorna.taylor@iop.kcl.ac.uk) or [sarah.savage@iop.kcl.ac.uk](mailto:sarah.savage@iop.kcl.ac.uk)

## Almost all neuroscience teams to be sited together

Almost all of the IoP's wet-lab neuroscience research teams are to be brought together under one roof. A revised strategy for the planned new building on the King's College Hospital side of Denmark Hill proposes to house both basic and clinical scientists, including those currently based at the James Black Centre. Only wet-lab neuroscience based in the SGDP Centre will stay put.

Along with the new strategy comes a new name: the building – to be erected next to the James Black Centre and possibly linked in some way – will be called the Wohl Clinical Neuroscience Institute.

The redesign of the use of space and accompanying new strategy – the original plan was to create a new home for just clinical neuroscience – was prompted by a decision to take a PET camera out of the new-build scheme, due to start later this year and be complete by 2011. The omission of the PET camera means there is now space for more than 300 scientists.

Other non-neuroscience research groups based on the same side of Denmark Hill will probably be rehoused in the James Black Centre, said Dean Peter McGuffin, and space freed up in other IoP buildings will be transformed into teaching space. 'We're currently consulting with neuroscientists and molecular psychiatrists on the proposal,' he said.

## Building work on Clinical Research Facility to start

Construction work for the new Clinical Research Facility, to be built on the King's College Hospital site, will begin later this year and is due to be complete late in 2010.

Planning permission has now been granted for the scheme and the project will soon go out to tender. King's College London will manage the building, which will include a PET camera and MRI scanner. The lion's share of the cost of the scheme is to be footed by the Wellcome Trust, Wolfson Foundation and Department of Health, and the remaining costs will come from the three partner organisations behind the initiative, King's College Hospital NHS Foundation Trust, South London and Maudsley NHS Foundation Trust and King's College London (the IoP and the School of Medicine). Research teams within these organisations who wish to carry out clinical trials will be able to apply to use the facilities in the new building.

## Re-organisation of the departmental structure

The departmental structure of the IoP is to be re-organised in line with the likely areas of work of the Clinical Academic Groups (CAGs) and Basic Research Groups (BRGs), currently being developed as the 'building blocks' of King's Health Partners, the new Academic Health Sciences Centre. CAGs will bring clinical services run by South London and Maudsley NHS Foundation Trust (SLaM) and complementary academic activities at the IoP together in single managerial units, while the work of BRGs will be relevant to a number of CAGs.

A plan for the CAG and BRG-compatible re-organisation goes out to consultation with staff this month, and particularly focuses on the work currently undertaken in Psychological Medicine and Psychiatry, the largest department at the IoP, and the subject of an external review last year, prompted by the retirement of Division Head Robin Murray later in 2009.

The proposals involve re-aligning research teams currently within the Division to create smaller departments that may embrace research teams from other parts of the IoP. 'We are likely to end up overall with

the same number of departments we have now, but re-arranged and of roughly comparable size,' said Dean Peter McGuffin. Plans are likely to be agreed by late summer, with the new structure in place by mid-autumn, he said.

King's Health Partners is planning to create eight CAGs, integrating research and teaching at the IoP and clinical services at SLaM. At the moment, the proposals are to create CAGs for Child and Adolescent Mental Health; Behavioural and Development Psychiatry; Psychosis; Addictions; Mood, Anxiety and Personality Disorders; Psychological Medicine; Dementia and Mental Health of Older Adults; and Clinical Neuroscience.

The CAGs will be set up over a number of years, but among the first will be the Dementia and Mental Health of Older Adults CAG. The Basic Research Group proposals are for areas that do not fit easily with clinical specialties – a Basic Science Institute embracing genetics research, neuroimaging, neuroscience and psychology; and a Health Service and Policy Research Institute, for example.

## Joining the centrally-based clinical trials office

The Joint Clinical Trials Office (JCTO) based on the Guy's campus will in future manage sponsor responsibilities for IoP/SLaM clinical trials involving medicines. The JCTO was set up in 2006 by King's College London, Guy's and St Thomas' and King's College Hospital NHS Foundation Trusts and the IoP and SLaM are now joining the partnership.

The JCTO will offer support to researchers to make sure trials sponsored by KCL and/or SLaM comply with legal requirements that are overseen by the Medicine and Healthcare products Regulatory Agency (MHRA), the government body responsible for safety of medicines.

'The regulations surrounding clinical trials involving medicine are horrendously complex and to date, the job has been done very well by a small number of staff in the Clinical Trials Unit and R&D Office here,' said Gill Dale, Director of Research Quality.

Chief investigators will be notified when the JCTO takes over management of these regulatory aspects of IoP/SLaM trials within the next few months, and the JCTO will offer training to IoP and SLaM staff. 'We're currently working out relationships between the JCTO,

the Clinical Trials Unit here and the R&D office, clarifying who does what and refining systems,' said Gill.

The JCTO will also 'enhance interaction and augment our position with industry', she said, encouraging more commercial clinical trials to take place at the IoP and SLaM.

• [www.jcto.co.uk/index.html](http://www.jcto.co.uk/index.html)

## Advent of new email

The introduction of the new email system has started. About 50 to 60 people a day were being migrated to a new server and [kcl.ac.uk](mailto:kcl.ac.uk) address throughout May, said Charlie Sharp, Institute Information Officer and Head of Computing and Knowledge Management.

Most of the technical problems that delayed the migration to the King's College London system – originally planned for 2008 – have now been ironed out, he said, and a secure back-up of staff and students' email files held under the old system has been created for archive purposes.

The [iop.kcl.ac.uk](mailto:iop.kcl.ac.uk) addresses will remain operational for the foreseeable future: emails sent to the old address will be recognised by the King's system and transferred to new inboxes.

## in brief...

Practise yoga at work: the SLAM-supported Healing Arts Team project has started a Tuesday session for staff from 12.15pm to 1pm in the Sanctuary at The Maudsley (behind the main reception), with a suggested donation of £3-£5. On a Wednesday, there is a yoga session open to all – staff, service users and members of the local community – from 3.30pm to 4.30pm in the Community Links Centre art room at the Hospital. For more information, contact La La, [la@onceuponatime.co.uk](mailto:la@onceuponatime.co.uk), 07956 656 559.

Organisers of the MSc in Psychiatric Research have announced the creation of the *Robin Murray Award for the Best MSc Project*. The prize will be given to the student whose final year research project stands out as an ‘original, rigorous study that also offers an important contribution to psychiatric research.’ The first award will be made to 2009 entrants: applications for the course are being accepted until 30 June. For more details, visit [www.mspsychiatricresearch.iop.kcl.ac.uk](http://www.mspsychiatricresearch.iop.kcl.ac.uk)

The updated NICE (National Institute for Health and Clinical Excellence) *Guideline for Schizophrenia* was published in March: the group responsible for its development was chaired by Professor Elizabeth Kuipers, Head of Psychology at the IoP. Her colleague, Professor Philippa Garety, chaired the Psychological Interventions Sub Group that contributed to the Guideline update. Elizabeth has also been given the award of academician by the Academy of Social Sciences. The award was given this year to 49 people.

The Medical Research Council (MRC) has granted King’s College London a Developmental Pathway Funding Scheme (DPFS) grant of £2 million for one year. The money will be used to support the development of ‘translation projects’ that seek to turn scientific discoveries into tangible benefits for patients. King’s is one of five UK universities selected to take part in the MRC’s pilot devolved DPFS. This means King’s is able to choose which translation projects to support by allocating the money itself rather than referring to the MRC. Dr Karen Philpott and Dr Loic Lhuillier have joined the College as Translational DPFS Project Managers and their role is to guide and advise staff who want to apply for a share of the funds, and provide subsequent project management support. The next deadline for submission of outline proposals is 1 July. To find out more, contact [karen.philpott@kcl.ac.uk](mailto:karen.philpott@kcl.ac.uk) or [loic.lhuillier@kcl.ac.uk](mailto:loic.lhuillier@kcl.ac.uk)

## WHAT’S ON...

The first ever Health Schools Graduate Research Showcase event takes place on Thursday 23 and Friday 24 July at New Hunt’s House on the Guy’s campus. All staff and students are invited to hear presentations from ‘some of the best graduate research students’ from King’s College London health schools. There will also be poster presentations and careers advice for students, organised by the Graduate School. Visit [www.kcl.ac.uk/schools/health/showcase](http://www.kcl.ac.uk/schools/health/showcase)

## BRC ‘head office’ opens

The National Institute for Health Research Biomedical Research Centre (BRC) new ‘Nucleus’ is to be officially opened on Tuesday 30 June by Professor Dame Sally Davies, Director of Research and Development for the Department of Health.

The refurbished offices in Mapother House will serve as the information hub for the BRC and contain specialist computerised system to speed up the analysis of large clinical, biological and imaging data sets to facilitate translational research in mental health. The refurbishment of the Nucleus has been funded by Guy’s and St Thomas’ Charity and South London and Maudsley NHS Foundation Trust.

The BRC will also be holding its summer seminar on 30 June from 1pm to 4.30pm in the Wolfson Lecture Theatre. *Translational Epidemiology* will highlight mental and physical health research being carried out in the BRC and everyone is welcome to attend.

■ [www.brc.iop.kcl.ac.uk](http://www.brc.iop.kcl.ac.uk) is the new website of the BRC and includes details of research and opportunities for training.

## Maudsley Debate

*There would be no genius without madness* is the title of the next Maudsley Debate on Wednesday 10 June at 6pm in the Wolfson Lecture Theatre. The motion to be debated is: *This house believes that mental disorder is the price we pay for exceptional creativity.*

In favour of the motion are Professor Gordon Claridge, Emeritus Professor of Abnormal Psychology at Oxford University and Emeritus Fellow of Magdalen College, and Jonathan Naess, Director of the mental health social justice charity Stand to Reason and RADAR Person of the Year 2008.

Speaking against are GP Dr Liz Miller, co-founder of the Doctors’ Support Network for doctors experiencing mental health problems and MIND Champion of the Year 2008, and Professor Michael Trimble, Emeritus Professor of Behavioural Neurology and Consultant Physician at the National Hospital, Queen Square. In the chair is Dr James MacCabe, Clinical Lecturer in Psychiatry at the IoP.

■ A new art exhibition in the IoP Gallery, outside the Wolfson Lecture Theatre, opens on the same day. Called *This House...*, it brings together the work of artists who have previously exhibited at the IoP in response to the Maudsley Debate. The exhibition will be on show until Friday 4 September.

## Learn a language

Postgraduate students can learn a language free of charge this Autumn. The Modern Languages Centre at King’s is teaming up with the Graduate School to offer 44 hours language tuition, given face-to-face and via elearning, and 10 associated seminars. Students can choose from a variety of languages, including Arabic, French, Mandarin, Panjabi, Spanish and Urdu. To find out more email [modern.language@kcl.ac.uk](mailto:modern.language@kcl.ac.uk)

## in brief...

If you are approached by a TV company wanting to film on IoP premises, permission must be obtained first of all from the Communications department ([louise.pratt@iop.kcl.ac.uk](mailto:louise.pratt@iop.kcl.ac.uk) or [antonella.surdi@iop.kcl.ac.uk](mailto:antonella.surdi@iop.kcl.ac.uk)). Site Services Manager Dilip Chakravarti ([dilip.chakravarti@iop.kcl.ac.uk](mailto:dilip.chakravarti@iop.kcl.ac.uk)) should be informed for security reasons and film crews should be accompanied at all times when on site. A formal policy is being drawn up by Institute Secretary Richard Barnard regarding filming on site and will be distributed shortly via business managers.

Public Relations Manager Camilla Palmer left the IoP earlier this month. If you’ve got a story for the front page of the website, you should now contact Web Content Manager Doug Pitchers ([doug.pitchers@iop.kcl.ac.uk](mailto:doug.pitchers@iop.kcl.ac.uk)). For all other communication enquiries, contact Louise Pratt ([louise.pratt@iop.kcl.ac.uk](mailto:louise.pratt@iop.kcl.ac.uk)) or Antonella Surdi ([antonella.surdi@iop.kcl.ac.uk](mailto:antonella.surdi@iop.kcl.ac.uk)).

Professor Theresa Marteau is Director of a new Centre for the Study of Incentives in Healthcare (CSI Health) based at King’s on the Guy’s campus. It is a collaboration between King’s, the London School of Economics and Political Science and Queen Mary, University of London and is funded by an £800,000 Strategic Award in Biomedical Ethics from the Wellcome Trust. The Centre will examine the ethics, economics and psychology of using incentives in healthcare – financial rewards to adhere to anti-psychotic medication or stop smoking, for example. Theresa is Professor of Health Psychology in the IoP’s Department of Psychology.

Senior academics from the IoP and staff leaders from services run by South London and Maudsley NHS Foundation Trust (SLAM) are talking about how they will work together under the umbrella of King’s Health Partners, the Academic Health Sciences Centre created by King’s College London, King’s College Hospital NHS Foundation Trust, Guy’s and St Thomas’ NHS Foundation Trust and SLAM. Two workshops, one in April, one in May, gave senior staff the chance to discuss how best to set up Clinical Academic Groups (CAGs) to embrace services for working age adults; the work of researchers designed to enhance and improve the treatment and experience of service users; and teaching activities in the same specialty.

- [www.kingshealthpartners.org](http://www.kingshealthpartners.org)

A paper from staff in the Section of Neuroimaging in Psychological Medicine and Psychiatry has been selected by the Faculty of 1000 Biology as a ‘landmark paper’, representing the top one per cent of publications in the field. The ‘exceptional rating’ was given to *Elevated striatal dopamine function linked to prodromal signs of schizophrenia*, published in the *Archives of General Psychiatry* in January. The Faculty of 1000 Biology is an online service that highlights the most interesting papers published in the biological sciences, based on the independent assessment and recommendations of a faculty of more than 2,300 researchers from across the world. The first author on the paper is Senior Lecturer Oliver Howes.

## New Fellows

Professors Shitij Kapur and Michael Kopelman have been elected as Fellows of the Academy of Medical Sciences. The independent Academy promotes advances in medical science and campaigns to ensure these are translated into benefits for patients.

They join 900 Fellows who are the UK’s leading medical scientists from academia, hospitals, industry and the public service. This year, 40 new Fellows were chosen from 369 candidates: they were elected for ‘outstanding contributions to the advancement of medical science, for innovative application of scientific knowledge or for their conspicuous service to healthcare.’

Michael Kopelman heads the Section of Neuropsychiatry in Psychological Medicine and Psychiatry, and is internationally known for his work in memory disorders. Shitij Kapur is Vice Dean and leads the Section of Schizophrenia, Imaging and Therapeutics, also in Psychological Medicine and Psychiatry.

## HSPR summer school

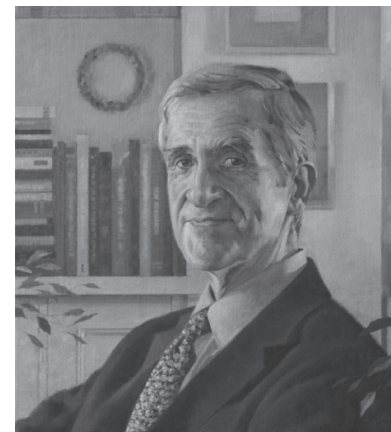
Health Service and Population Research (HSPR) is, for the second year running, organising a Summer School full of short courses. This year’s programme includes seven courses run by members of the HSPR team and will take place 8-19 June and 7-10 September. Between 24-28 August, HSPR will be also running the annual International Mental Health Short Courses in partnership with the London School of Hygiene and Tropical Medicine and the World Federation for Mental Health. All summer courses take place at the Franklin-Wilkins Building on King’s College London’s Waterloo campus. For more information visit [www.iop.kcl.ac.uk/departments/?locator=4&context=1239](http://www.iop.kcl.ac.uk/departments/?locator=4&context=1239)

## Nick Bouras on display

A portrait of Professor Emeritus Nick Bouras was hung at the Royal Society of Portrait Painters Annual Exhibition in The Mall, central London, this month (May).

Artist David Cobley was commissioned to paint the portrait by Health Service and Population Research (HSPR) and South London and Maudsley NHS Foundation Trust’s Mental Health in Learning Disabilities services to mark Nick’s retirement last year.

Nick was Director of the Estia Centre since its creation in 1999 and is now Director of Maudsley International, based in HSPR. The portrait is on permanent display in the main entrance of the David Goldberg Centre.



## in brief...

Professor Til Wykes has been given the Shapiro Award by the British Psychological Society. The award recognises clinical psychologists who have achieved eminence in the profession. Til is Professor of Clinical Psychology and Rehabilitation in the Department of Psychology.

Everyone is welcome to attend the formal opening of the IoP’s student lounge at 4 Windsor Walk on Tuesday 16 June at 12.30pm. It will be opened officially by Vice Dean Shitij Kapur and Institute Secretary Richard Barnard.

Entries to this year’s *Times Higher Awards* need to be submitted by 5 June. Categories include *Most Innovative Teacher of the Year*, *Research Project of the Year*, and *Outstanding Support for Early Career Researchers*. All submissions from King’s are being co-ordinated centrally via Vice Principal Professor Lawrence Freedman’s office: he advises submissions need some ‘eye-catching feature’. For more information about the awards, visit [www.timeshighereducation.co.uk](http://www.timeshighereducation.co.uk)

About a dozen professors emeriti were at the first meeting of the *Front Row Club*, a new venture launched by Dean Peter McGuffin to nurture IoP alumni. ‘It was a very pleasant evening and we agreed to meet once or twice a year, and to extend membership to other alumni of both the IoP and The Maudsley Hospital,’ he said.

This year’s Maudsley Forum takes place 7-11 September. The annual course for European psychiatrists is organised by Psychological Medicine and Psychiatry. For more information visit [www.maudsleyforum.iop.kcl.ac.uk](http://www.maudsleyforum.iop.kcl.ac.uk)

*Security Issues in Forensic Mental Health Settings* is a conference jointly organised by the IoP’s Forensic Mental Health Teaching Unit and Cygnet Health Care. It takes place on Thursday 18 June at The Law Society in London. Visit [www.iop.kcl.ac.uk/events/?id=754](http://www.iop.kcl.ac.uk/events/?id=754)

The IoP is teaming up with *Making Research Count*, a national collaborative research dissemination initiative, to organise the third mental health social work continuing professional development conference. *Connecting Children’s and Adult Mental Health Services: A Lifespan Perspective* takes place on Friday 3 July at the Franklin-Wilkins Building on King’s College London’s Waterloo campus. Email [mhsw@iop.kcl.ac.uk](mailto:mhsw@iop.kcl.ac.uk)

Professor Martin Knapp, who leads the Centre for the Economics of Mental Health in Health Service and Population Research, is Director of a new School for Social Care Research that began work this month. The School is a collaboration between five universities: King’s College London, University of Kent, Manchester University, University of York and the London School of Economics and Political Science (LSE), where Martin also works as Director of the Personal Social Services Research unit. Funded by the National Institute for Health Research with a budget of £15 million over five years, the remit of the school is to conduct and commission studies to improve social care and support for adults, and so improve lives. The new NIHR School is based at LSE.